

**At-a-Glance:**

Gross Patient Revenue:	\$	4,270,866
Net Patient Revenue:	\$	2,584,929
Other Operating Revenue:	\$	46,482
Total Operating Expense:	\$	(2,897,669)
Non-Operating Revenue:	\$	216,259
Profit/(Loss):	\$	140,029

**Inpatient Volume:**

- Acute patient days in November were 42 compared to 55 in October; budget is 38.
- Swing patient days were 14 compared to 52 in October, budget is 29.
- Total combined patient days in November were 56, budget is 67.

**Outpatient Volume:**

- Outpatient visits were 3,596, which is 96 over our budget of 3,510.
- Rural Health Clinic visits were 1,200 which is 248 under our budget of 1,448.
- Emergency room visits were 378, which was 2 under our budget of 380.

**Departmental/Ancillary Service Stats:**

- Ambulance Calls, Occupational Therapy, DEXA Scans, Radiology – General, PET Scans, Ultrasounds, Respiratory Therapy, EKG's, Cardiac Rehab, Stress Tests, and Outpatient Surgeries met or exceeded budget for the month.

**Financial:**

- Deductions from revenue for October were \$1,175,420 compared to \$1,685,937 in November. Deductions from revenue as a percentage of Gross patient revenue went from 39.48% in November to 26.69% in October. Budgeted year-to-date Deductions from revenue are 35.61% of Gross patient revenue, compared to actual year-to-date of 34.58%.
- Total Operating Expenses in October were \$2,901,194 compared to \$2,897,669 in November.
- Year-to-date net profit/(loss) is \$2,383,472 budget is \$1,027,091.

**Statement of Net Position**  
**November 1, 2024 and November 30, 2024**

	<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>		<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>
	<u>November</u>	<u>October</u>	<u>Prior</u>	<u>November</u>	<u>Prior</u>		<u>November</u>	<u>October</u>	<u>Prior</u>	<u>November</u>	<u>Prior</u>
	<u>2024</u>	<u>2024</u>	<u>Month</u>	<u>2023</u>	<u>Year</u>		<u>2024</u>	<u>2024</u>	<u>Month</u>	<u>2023</u>	<u>Year</u>
<b>Assets</b>						<b>Liabilities and Net Position</b>					
Cash	\$ 861,269	\$ 1,324,852	\$ (463,584)	\$ 6,039,264	\$(5,177,995)	Current Liabilities					
Investments - Operating	19,165,764	18,241,307	924,456	9,504,833	9,660,931	Current portion of long-term debt	\$ 1,587,750	\$ 1,587,750	\$ -	\$ 1,579,854	\$ 7,896
<b>Total Cash and Cash equivalents</b>	<b>\$ 20,027,033</b>	<b>\$ 19,566,160</b>	<b>\$ 460,873</b>	<b>\$ 15,544,097</b>	<b>\$ 4,482,936</b>	Accounts Pay & Acc'd Liabilities	563,783	785,277	(221,494)	675,960	\$(112,177)
Accounts Receivable	\$ 7,554,200	\$ 6,892,189	\$ 662,011	\$ 6,559,297	\$ 994,903	Accrued Salaries & Benefits	1,752,101	1,539,193	212,908	1,645,780	\$ 106,321
LESS: Allow for Contractual Adj	(2,630,700)	(2,116,700)	(514,000)	(2,330,700)	(300,000)	Accrued Interest	9,751	7,681	2,070	15,065	\$(5,315)
LESS: Allow for Doubtful Accts	(307,000)	(307,000)	-	(288,000)	(19,000)	Est Third-party payer settlement	-	-	-	-	\$ -
<b>Net Accounts Receivable</b>	<b>\$ 4,616,500</b>	<b>\$ 4,468,489</b>	<b>\$ 148,011</b>	<b>\$ 3,940,597</b>	<b>\$ 675,903</b>	Other	127,009	133,119	(6,110)	366,758	\$(239,749)
Other Receivables	\$ 2,931,335	\$ 3,035,299	\$ (103,965)	\$ 1,598,877	\$ 1,332,458	<b>Total Current Liabilities</b>	<b>\$ 4,040,394</b>	<b>\$ 4,053,020</b>	<b>\$ (12,627)</b>	<b>\$ 4,283,418</b>	<b>\$ (243,024)</b>
Inventories	868,859	897,258	(28,399)	781,124	87,735	Long Term Liabilities					
Prepaid Expenses	438,358	490,007	(51,649)	327,009	111,349	Long Term Debt less Current	234,842	248,826	(13,984)	1,782,459	\$(1,547,617)
Other Current Assets	650	650	-	-	650	Net Pension Liability	5,952,744	5,952,744	-	4,927,931	\$ 1,024,813
Est Third-party payer settlement	(1,198,030)	(1,198,319)	289	(130,166)	(1,067,864)	Other	-	-	-	-	\$ -
<b>Total Current Assets</b>	<b>\$ 27,684,704</b>	<b>\$ 27,259,544</b>	<b>\$ 425,160</b>	<b>\$ 22,061,537</b>	<b>\$ 5,623,166</b>	<b>Total Long Term Liabilities</b>	<b>6,187,586</b>	<b>6,201,570</b>	<b>(13,984)</b>	<b>6,710,390</b>	<b>\$ (522,804)</b>
Investment limited as to use:						<b>Total Liabilities</b>	<b>\$ 10,227,980</b>	<b>\$ 10,254,591</b>	<b>\$ (26,611)</b>	<b>\$ 10,993,808</b>	<b>\$ (765,828)</b>
Board Designated	\$ 46,913	\$ 43,888	\$ 3,025	\$ 51,230	\$(4,317)	Deferred Inflows of Resources					
Debt Service	1,035,700	941,921	\$ 93,779	1,031,646	4,054	Unavailable Property Tax Revenue	1,835,416	1,835,416	-	1,835,416	\$ -
Donor Restricted	75,409	74,509	\$ 900	69,751	5,658	Pension Related Deferred Inflows	145,288	145,288	-	821,090	(675,802)
<b>Long Term Investments</b>	<b>\$ 1,158,021</b>	<b>\$ 1,060,318</b>	<b>\$ 97,703</b>	<b>\$ 1,152,626</b>	<b>5,395</b>	HHS Stimulus Grant - Deferred Inflows	357,259	-	357,259	-	357,259
Plant, Property & Equipment	\$ 40,729,868	\$ 40,670,306	\$ 59,562	\$ 39,689,737	\$ 1,040,132	OPEB Related Deferred Inflows	406,407	406,407	-	213,742	192,665
Less Accum Depreciation/Amort	(34,297,491)	(34,185,743)	(111,748)	(32,510,227)	(1,787,263)	<b>Total Deferred Inflows of Resources</b>	<b>\$ 2,744,370</b>	<b>\$ 2,387,111</b>	<b>\$ 357,259</b>	<b>\$ 2,870,248</b>	<b>\$ (125,878)</b>
<b>Net Plant Property &amp; Equipment</b>	<b>\$ 6,432,378</b>	<b>\$ 6,484,563</b>	<b>\$ (52,186)</b>	<b>\$ 7,179,509</b>	<b>\$ (747,131)</b>	Net Position					
Deferred Financing Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Unrestricted Net Assets	\$ 18,385,383	\$ 18,936,185	\$ (550,801)	\$ 12,399,147	\$ 5,986,236
Other Long Term Assets	-	-	-	-	-	Unrestricted Net Assets GASB68	5,570,496	4,974,344	596,152	4,974,344	596,152
<b>Total Assets</b>	<b>\$ 35,275,103</b>	<b>\$ 34,804,425</b>	<b>\$ 470,677</b>	<b>\$ 30,393,673</b>	<b>\$ 4,881,430</b>	Restricted Net Assets	1,110,208	1,015,530	94,679	1,099,296	\$ 10,912
Deferred Outflows of Resources						<b>Total Net Position</b>	<b>\$ 25,066,088</b>	<b>\$ 24,926,058</b>	<b>\$ 140,029</b>	<b>\$ 18,472,787</b>	<b>\$ 6,593,301</b>
Pension/OPEB Related Deferred Outflows	\$ 2,763,335	\$ 2,763,335	\$ -	\$ 1,943,170	\$ 820,165	<b>Total Liab, Deferred Inflows &amp; Net Position</b>	<b>\$ 38,038,437</b>	<b>\$ 37,567,760</b>	<b>\$ 470,677</b>	<b>\$ 32,336,843</b>	<b>\$ 5,701,595</b>
<b>Total Assets &amp; Deferred Outflows of Resources</b>	<b>\$ 38,038,437</b>	<b>\$ 37,567,760</b>	<b>\$ 470,677</b>	<b>\$ 32,336,843</b>	<b>\$ 5,701,595</b>						

**Statement of Revenue, Expenses and Net Position**  
**For the Month and YTD Ending November 30, 2024**

Month Ending							Year to Date Ending							
Current Yr	Budget	Actual +/-	Actual +/-	Prior Yr	Actual +/-	Actual +/-	Current YTD	Budget YTD	Actual +/-	Actual +/-	Prior YTD	Actual +/-	Actual +/-	
Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	
\$ 223,017	\$ 230,598	\$ (7,581)	-3.29%	\$ 249,268	\$ (26,251)	-10.53%	Inpatient Revenue	\$ 1,344,480	\$ 1,152,990	\$ 191,490	16.61%	\$ 1,178,027	\$ 166,454	14.13%
3,571,512	3,480,302	91,210	2.62%	3,713,547	(142,035)	-3.82%	Outpatient Revenue	17,885,994	17,401,509	484,485	2.78%	\$ 17,145,327	740,668	4.32%
473,402	514,049	(40,647)	-7.91%	487,077	(13,675)	-2.81%	Clinic Revenue	2,604,162	2,570,245	33,917	1.32%	\$ 2,522,978	81,183	3.22%
2,936	6,500	(3,565)	-54.84%	6,905	(3,969)	-57.49%	Other Revenue	16,058	32,500	(16,442)	-50.59%	\$ 34,715	(18,657)	-53.74%
<b>\$ 4,270,866</b>	<b>\$ 4,231,449</b>	<b>\$ 39,418</b>	<b>0.93%</b>	<b>\$ 4,456,797</b>	<b>\$ (185,930)</b>	<b>-4.17%</b>	<b>Total Gross Revenue</b>	<b>\$ 21,850,694</b>	<b>\$ 21,157,244</b>	<b>\$ 693,450</b>	<b>3.28%</b>	<b>\$ 20,881,046</b>	<b>\$ 969,648</b>	<b>4.64%</b>
1,924,715	1,818,666	106,049	5.83%	1,801,676	123,039	6.83%	Contractual Adjustments	8,770,588	9,093,328	(322,739)	-3.55%	\$ 8,356,775	413,813	4.95%
(331,611)	(359,856)	28,245	-7.85%	155,446	(487,056)	-313.33%	Admin Adjustments	(1,650,025)	(1,799,280)	149,255	-8.30%	\$ 589,818	(2,239,843)	-379.75%
4,287	2,000	2,287	114.34%	491	3,795	772.59%	Charity Care	15,164	10,000	5,164	51.64%	\$ 2,002	13,162	657.58%
88,547	45,833	42,713	93.19%	56,912	31,635	55.58%	Bad Debt	419,408	229,167	190,241	83.01%	\$ 242,971	176,437	72.62%
<b>\$ 1,685,937</b>	<b>\$ 1,506,643</b>	<b>\$ 179,295</b>	<b>11.90%</b>	<b>\$ 2,014,525</b>	<b>\$ (328,587)</b>	<b>-16.31%</b>	<b>Deductions From Revenue</b>	<b>\$ 7,555,135</b>	<b>\$ 7,533,214</b>	<b>\$ 21,921</b>	<b>0.29%</b>	<b>\$ 9,191,566</b>	<b>\$ (1,636,431)</b>	<b>-17.80%</b>
39.48%							<b>Net Patient Revenue</b>	<b>\$ 14,295,559</b>	<b>\$ 13,624,030</b>	<b>\$ 671,529</b>	<b>4.93%</b>	<b>\$ 11,689,481</b>	<b>\$ 2,606,078</b>	<b>22.29%</b>
60.52%	64.39%	-3.87%		54.80%	5.73%		<b>Net Revenue %</b>	65.42%	64.39%	1.03%		55.98%	9.44%	
46,482	31,422	15,059	47.93%	35,199	11,283	32.05%	Other Operating Revenue	182,201	157,112	25,089	15.97%	\$ 155,665	26,536	17.05%
190,028	185,000	5,028	2.72%	191,475	(1,447)	-0.76%	340B Program Revenue	1,037,537	925,000	112,537	12.17%	\$ 646,970	390,568	60.37%
<b>\$ 2,821,439</b>	<b>\$ 2,941,228</b>	<b>\$ (119,789)</b>	<b>-4.07%</b>	<b>\$ 2,668,947</b>	<b>\$ 152,493</b>	<b>5.71%</b>	<b>Total Operating Revenue</b>	<b>\$ 15,515,298</b>	<b>\$ 14,706,142</b>	<b>\$ 809,155</b>	<b>5.50%</b>	<b>\$ 12,492,115</b>	<b>\$ 3,023,182</b>	<b>24.20%</b>
1,071,204	1,179,010	(107,806)	-9.14%	1,052,321	18,883	1.79%	Salaries and Wages	5,601,180	5,895,049	(293,870)	-4.99%	\$ 5,437,550	163,630	3.01%
332,800	382,591	(49,791)	-13.01%	309,020	23,781	7.70%	Benefits	1,677,426	1,912,957	(235,531)	-12.31%	\$ 1,560,471	116,955	7.49%
328,191	317,724	10,467	3.29%	375,738	(47,547)	-12.65%	Contract Labor/Services	1,672,001	1,588,621	83,380	5.25%	\$ 1,647,415	24,587	1.49%
<b>\$ 1,732,195</b>	<b>\$ 1,879,325</b>	<b>(147,131)</b>	<b>-7.83%</b>	<b>\$ 1,737,079</b>	<b>(4,884)</b>	<b>-0.28%</b>	<b>Total Labor Costs</b>	<b>\$ 8,950,607</b>	<b>\$ 9,396,627</b>	<b>(446,020)</b>	<b>-4.75%</b>	<b>\$ 8,645,435</b>	<b>\$ 305,172</b>	<b>3.53%</b>
274,716	296,524	(21,808)	-7.35%	281,870	(7,153)	-2.54%	Fees - Other Services	1,484,268	1,482,621	1,647	0.11%	\$ 1,399,347	84,921	6.07%
464,408	332,023	132,385	39.87%	356,584	107,824	30.24%	Supplies	1,684,087	1,660,113	23,974	1.44%	\$ 1,728,520	(44,433)	-2.57%
52,636	52,513	123	0.24%	47,779	4,857	10.17%	Facility Costs	254,633	262,564	(7,930)	-3.02%	\$ 272,578	(17,944)	-6.58%
33,833	36,175	(2,342)	-6.47%	33,801	32	0.09%	Repairs / Maintenance	176,941	180,875	(3,935)	-2.18%	\$ 204,786	(27,846)	-13.60%
3,699	4,833	(1,134)	-23.47%	4,808	(1,109)	-23.07%	Lease / Rent	18,682	24,167	(5,484)	-22.69%	\$ 23,296	(4,614)	-19.80%
21,353	17,333	4,020	23.19%	18,678	2,675	14.32%	Insurance	91,616	86,665	4,951	5.71%	\$ 93,418	(1,802)	-1.93%
2,794	4,339	(1,545)	-35.61%	4,243	(1,449)	-34.15%	Interest	23,485	21,695	1,790	8.25%	\$ 32,800	(9,315)	-28.40%
115,308	123,470	(8,162)	-6.61%	122,061	(6,753)	-5.53%	Depreciation / Amortization	575,675	617,350	(41,675)	-6.75%	\$ 611,940	(36,265)	-5.93%
27,023	35,817	(8,794)	-24.55%	82,403	(55,379)	-67.21%	Other Expense	142,660	179,085	(36,425)	-20.34%	\$ 306,689	(164,029)	-53.48%
95,653	85,274	10,379	12.17%	-	95,653	#DIV/0!	Provider Tax	475,944	426,372	49,572	11.63%	\$ -	475,944	#DIV/0!
74,050	65,000	9,050	13.92%	117,400	(43,350)	-36.93%	340B Retail Program Costs	371,116	325,000	46,116	14.19%	\$ 364,161	6,955	1.91%
<b>\$ 2,897,669</b>	<b>\$ 2,932,627</b>	<b>\$ (34,958)</b>	<b>-1.19%</b>	<b>\$ 2,806,705</b>	<b>\$ 90,964</b>	<b>3.24%</b>	<b>Total Operating Expenses</b>	<b>\$ 14,249,714</b>	<b>\$ 14,663,133</b>	<b>\$ (413,419)</b>	<b>-2.82%</b>	<b>\$ 13,682,970</b>	<b>\$ 566,745</b>	<b>4.14%</b>
<b>\$ (76,230)</b>	<b>\$ 8,602</b>	<b>\$ (84,832)</b>	<b>-986.21%</b>	<b>\$ (137,759)</b>	<b>\$ 61,529</b>	<b>-44.66%</b>	<b>Operating Income/(Loss) \$</b>	<b>\$ 1,265,583</b>	<b>\$ 43,009</b>	<b>\$ 1,222,575</b>	<b>2842.61%</b>	<b>\$ (1,190,854)</b>	<b>\$ 2,456,437</b>	<b>-206.28%</b>
-2.70%	0.29%	-2.99%		-5.16%	2.46%		Operating Income/(Loss) %	8.16%	0.29%	7.86%		-9.53%	17.69%	
<b>\$ 41,872</b>	<b>\$ 136,411</b>	<b>\$ (94,539)</b>	<b>-69.30%</b>	<b>\$ (11,455)</b>	<b>\$ 53,327</b>	<b>-465.53%</b>	<b>Operating EBIDA \$</b>	<b>\$ 1,864,744</b>	<b>\$ 682,054</b>	<b>\$ 1,182,690</b>	<b>173.40%</b>	<b>\$ (546,114)</b>	<b>\$ 2,410,857</b>	<b>-441.46%</b>
1.48%	4.64%	-3.15%		-0.43%	1.91%		Operating EBIDA %	12.02%	4.64%	7.38%		-4.37%	16.39%	
\$ 61,111	\$ 40,000	21,111	52.78%	\$ 40,918	20,194	49.35%	Investment Income	\$ 329,586	\$ 200,000	129,586	64.79%	\$ 212,958	116,628.44	54.77%
153,376	153,351	25	0.02%	152,951	425	0.28%	Tax Levy Revenue	766,880	\$ 766,755	125	0.02%	\$ 764,757	2,123	0.28%
1,772	3,465	(1,693)	-48.86%	8,459	(6,687)	-79.05%	Contributions	21,423	\$ 17,327	4,096	23.64%	\$ 66,998	(45,575)	-68.02%
-	-	-	-	-	-	#DIV/0!	Other	-	\$ -	-	-	-	-	#DIV/0!
<b>\$ 216,259</b>	<b>\$ 196,816</b>	<b>\$ 19,443</b>	<b>9.88%</b>	<b>\$ 202,328</b>	<b>\$ 13,931</b>	<b>6.89%</b>	<b>Total Non-operating Revenue</b>	<b>\$ 1,117,888</b>	<b>\$ 984,082</b>	<b>\$ 133,807</b>	<b>13.60%</b>	<b>\$ 1,044,712</b>	<b>\$ 73,177</b>	<b>7.00%</b>
<b>\$ 140,029</b>	<b>\$ 205,418</b>	<b>\$ (65,389)</b>	<b>-31.83%</b>	<b>\$ 64,569</b>	<b>\$ 75,460</b>	<b>116.87%</b>	<b>Excess of Rev over Exp</b>	<b>\$ 2,383,472</b>	<b>\$ 1,027,091</b>	<b>\$ 1,356,381</b>	<b>132.06%</b>	<b>\$ (146,142)</b>	<b>\$ 2,529,614.15</b>	<b>-1730.93%</b>
4.61%	6.55%	-1.94%		2.25%	2.36%		Total Margin %	14.33%	6.55%	7.78%		-1.08%	15.41%	
<b>\$ 258,131</b>	<b>\$ 333,227</b>	<b>\$ (75,096)</b>	<b>-22.54%</b>	<b>\$ 190,873</b>	<b>\$ 67,258</b>	<b>35.24%</b>	<b>EBIDA \$</b>	<b>\$ 2,982,632</b>	<b>\$ 1,666,136</b>	<b>\$ 1,316,497</b>	<b>79.01%</b>	<b>\$ 498,598</b>	<b>\$ 2,484,034</b>	<b>498.20%</b>
8.50%	10.62%	-2.12%		6.65%	1.85%		EBIDA %	17.93%	10.62%	7.31%		3.68%	14.25%	
-	-	-	-	-	-	-	Unrealized/Loss on Investments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	\$ -	-	-	Other-Equity Transfers	-	-	-	-	-	-	-
<b>\$ 140,029</b>	<b>\$ 205,418</b>	<b>\$ (65,389)</b>	<b>-31.83%</b>	<b>\$ 64,569</b>	<b>\$ 75,460</b>	<b>116.87%</b>	<b>Inc(Dec) in Unrestricted Net Assets</b>	<b>\$ 2,383,472</b>	<b>\$ 1,027,091</b>	<b>\$ 1,356,381</b>	<b>132.06%</b>	<b>\$ (146,142)</b>	<b>\$ 2,529,614</b>	<b>-1730.93%</b>

	2023		2024										
	November	December	January	February	March	April	May	June	July	August	September	October	November
Inpatient Revenue	249,268	351,605	135,920	262,489	306,942	176,133	166,825	120,093	263,971	285,152	254,230	318,112	223,017
Outpatient Revenue	3,713,547	3,108,225	3,215,487	3,894,308	3,437,936	3,605,421	4,004,539	3,161,953	3,808,700	3,484,923	3,436,457	3,584,402	3,571,512
Clinic Revenue	487,077	455,812	485,263	491,934	517,794	543,564	582,162	481,745	481,171	543,772	536,049	569,767	473,402
Other Revenue	6,905	6,344	6,255	6,051	5,211	5,939	4,991	3,330	3,492	3,283	2,528	3,819	2,936
<b>Total Gross Revenue</b>	<b>4,456,797</b>	<b>3,921,986</b>	<b>3,842,925</b>	<b>4,654,783</b>	<b>4,267,884</b>	<b>4,331,057</b>	<b>4,758,517</b>	<b>3,767,122</b>	<b>4,557,334</b>	<b>4,317,129</b>	<b>4,229,263</b>	<b>4,476,101</b>	<b>4,270,866</b>
Contractual Adjustments	1,801,676	1,710,285	1,465,785	1,955,181	(977,909)	1,581,047	1,700,339	1,479,256	1,818,959	1,849,940	1,664,426	1,512,549	1,924,715
Admin Adjustments	155,446	151,999	127,386	97,224	53,208	(150,645)	(386,337)	(103,590)	(375,811)	(258,785)	(282,336)	(401,483)	(331,611)
Charity Care	491	2,299	739	-	276	265	1,131	1,521	2,215	1,489	5,910	1,263	4,287
Bad Debt	56,912	51,538	72,667	94,111	44,668	42,011	35,760	67,463	30,830	135,649	101,291	63,091	88,547
<b>Total Deductions</b>	<b>2,014,525</b>	<b>1,916,121</b>	<b>1,666,577</b>	<b>2,146,516</b>	<b>(879,757)</b>	<b>1,472,679</b>	<b>1,350,893</b>	<b>1,444,650</b>	<b>1,476,193</b>	<b>1,728,293</b>	<b>1,489,291</b>	<b>1,175,420</b>	<b>1,685,937</b>
<b>Net Patient Revenue</b>	<b>2,442,272</b>	<b>2,005,865</b>	<b>2,176,349</b>	<b>2,508,266</b>	<b>5,147,642</b>	<b>2,858,378</b>	<b>3,407,623</b>	<b>2,322,471</b>	<b>3,081,141</b>	<b>2,588,837</b>	<b>2,739,972</b>	<b>3,300,680</b>	<b>2,584,929</b>
Other Operating Revenue	35,199	22,468	39,261	28,323	33,416	35,425	35,356	55,629	26,200	34,706	37,133	37,681	46,482
340B Program Revenue	191,475	(60,527)	182,577	170,399	338,772	185,337	221,901	215,437	211,755	240,656	191,756	203,343	190,028
<b>Total Operating Revenue</b>	<b>2,668,947</b>	<b>1,967,807</b>	<b>2,398,186</b>	<b>2,706,988</b>	<b>5,519,831</b>	<b>3,079,140</b>	<b>3,664,881</b>	<b>2,593,537</b>	<b>3,319,095</b>	<b>2,864,199</b>	<b>2,968,861</b>	<b>3,541,704</b>	<b>2,821,439</b>
Salaries and Wages	1,052,321	1,125,443	1,160,689	1,166,546	1,193,504	1,141,020	1,183,217	1,188,755	1,130,177	1,118,798	1,129,969	1,151,032	1,071,204
Benefits	309,020	312,143	372,802	410,557	332,054	350,129	345,971	(78,116)	293,220	315,538	339,170	396,697	332,800
Contract Labor/Services	375,738	352,234	342,741	419,513	405,968	426,756	336,531	324,718	361,044	310,805	326,801	345,160	328,191
<b>Total Labor Costs</b>	<b>1,737,079</b>	<b>1,789,820</b>	<b>1,876,231</b>	<b>1,996,617</b>	<b>1,931,526</b>	<b>1,917,905</b>	<b>1,865,719</b>	<b>1,435,358</b>	<b>1,784,441</b>	<b>1,745,140</b>	<b>1,795,941</b>	<b>1,892,890</b>	<b>1,732,195</b>
Fees - Other Services	281,870	251,183	262,489	252,097	247,330	268,160	272,258	(166,724)	321,921	311,078	297,977	278,576	274,716
Supplies	356,584	284,666	323,895	280,146	233,863	403,133	451,879	129,742	319,308	318,855	247,994	333,522	464,408
Facility Costs	47,779	43,039	47,230	57,449	43,014	45,681	52,094	41,137	51,408	53,579	51,282	45,728	52,636
Repairs / Maintenance	33,801	46,433	37,345	35,969	30,951	38,408	31,544	39,009	36,670	34,653	32,419	39,365	33,833
Lease / Rent	4,808	4,808	4,622	4,622	4,622	4,808	3,699	3,886	3,699	3,699	3,886	3,699	3,699
Insurance	18,678	18,678	17,163	17,163	17,416	16,124	16,024	16,024	19,020	19,020	19,020	13,202	21,353
Interest	4,243	5,685	5,661	5,637	5,624	5,592	5,568	40,396	5,513	7,604	3,770	3,804	2,794
Depreciation / Amortization	122,061	126,064	125,068	115,680	122,128	118,508	119,291	(290,632)	114,449	116,260	112,880	116,778	115,308
Other Expense	82,403	22,249	25,200	26,822	27,854	26,925	31,531	28,578	17,096	31,940	31,798	34,802	27,023
Provider Tax					737,078	83,569	88,575	83,569	93,397	96,361	94,879	95,653	95,653
340B Retail Program Costs	117,400	136,139	103,412	60,379	129,366	48,162	125,335	139,147	129,506	53,000	71,385	43,174	74,050
<b>Total Operating Expenses</b>	<b>2,806,705</b>	<b>2,728,765</b>	<b>2,828,315</b>	<b>2,852,581</b>	<b>3,530,774</b>	<b>2,976,976</b>	<b>3,063,517</b>	<b>1,499,490</b>	<b>2,896,430</b>	<b>2,791,191</b>	<b>2,763,230</b>	<b>2,901,194</b>	<b>2,897,669</b>
<b>Operating Income/(Loss)</b>	<b>(137,759)</b>	<b>(760,958)</b>	<b>(430,129)</b>	<b>(145,594)</b>	<b>1,989,056</b>	<b>102,164</b>	<b>601,364</b>	<b>1,094,047</b>	<b>422,665</b>	<b>73,008</b>	<b>205,631</b>	<b>640,509</b>	<b>(76,230)</b>
Operating Margin %	-5.2%	-38.7%	-17.9%	-5.4%	36.0%	3.3%	16.4%	42.2%	12.7%	2.5%	6.9%	18.1%	-2.7%
Non-Operating Revenue	202,328	210,508	198,134	200,206	210,662	216,695	219,933	1,257,006	221,891	228,965	235,109	215,664	216,259
<b>Total Margin/(Loss)</b>	<b>64,569</b>	<b>(550,450)</b>	<b>(231,995)</b>	<b>54,612</b>	<b>2,199,719</b>	<b>318,859</b>	<b>821,297</b>	<b>2,351,053</b>	<b>644,556</b>	<b>301,973</b>	<b>440,740</b>	<b>856,174</b>	<b>140,029</b>
Total Margin %	2.2%	-25.3%	-8.9%	1.9%	38.4%	9.7%	21.1%	61.1%	18.2%	9.8%	13.8%	22.8%	4.6%

**CASH FLOW STATEMENT**

**November 2024**

<b>Cash Beginning Balance November 1, 2024</b>		19,566,159.59
Net Income (loss)	140,029.23	
Depreciation/Amortization	115,308.17	
Gain/Loss on Disposal of Asset	<u>-</u>	
		255,337.40
<b><u>Change in Assets</u></b>		
Change in Net Patient A/R	(148,300.04)	
Change in Other receivables	103,964.56	
Change in Inventory	28,399.49	
Change in Prepaid Expenses	51,649.08	
Change in Memorial / Scholarship Funds	(0.69)	
Change in Self Funded Insurance Fund	(3,023.91)	
Change in Property, Plant & Equip	(59,562.13)	
Change in Debt Service Funds	(93,778.83)	
No change in Deferred Outflows of Resources - Pension	-	
No Change in Deferred Outflows of Resources - OPEB	-	
Change in Other Restricted Funds	(899.76)	
Net Change in Assets		(121,552.23)
<b><u>Change in Liabilities</u></b>		
No change in Current LTD	-	
Change in Accounts Payable	(221,494.09)	
Change in Accrued Payroll	58,110.33	
Change in Accrued PTO	500.64	
Change in Accrued P/R Taxes & Benefits	148,186.67	
Change in Other Current Liabilities	2,069.84	
No change in Unavailable Property Tax Revenue	-	
No change in Deferred Inflows of Resources - Pension	-	
Change in Deferred Inflows - HHS Stimulus Grant	357,259.00	
No change in OPEB Related Deferred Inflows	-	
Change in Long Term Debt	<u>(17,544.64)</u>	
Net Change in Liabilities		<u>327,087.75</u>
Net effect to cash		<u>460,872.92</u>
<b>Cash Ending Balance November 30, 2024</b>		<u><u>20,027,032.51</u></u>

**DAVIS COUNTY HOSPITAL  
CASH FLOW SUMMARY - TREND  
November 2024**

<b><u>General Fund</u></b>	<u>November 2024</u>	<u>October 2024</u>	<u>September 2024</u>
Beginning Cash Balance	\$1,324,852.28	\$1,436,985.79	\$686,969.24
Monthly Cash Receipts	\$3,320,908.48	\$3,740,364.99	\$3,411,164.65
Monthly Cash Disbursements	\$3,784,492.05	\$3,852,498.50	\$2,661,148.10
Sub-total	\$861,268.71	\$1,324,852.28	\$1,436,985.79
5-Star Money Market Account	\$19,012,416.16	\$18,089,107.41	\$17,262,622.09
Certificates of Deposit			
Due 05-28-25    3.00%    24 mo	\$153,347.64	\$152,199.90	\$152,199.90
Total Certificates of Deposit	\$153,347.64	\$152,199.90	\$152,199.90
Total General Fund Cash and Cash Equivalents	\$20,027,032.51	\$19,566,159.59	\$18,851,807.78
<b><u>Restricted Funds</u></b>			
Total Restricted Funds	\$0.00	\$0.00	\$0.00
<b><u>Board Designated - Capital Investment</u></b>			
5-Star Money Market Account	\$0.00	\$0.00	\$0.00
Total Board Designated Cash and Cash Equivalents	\$0.00	\$0.00	\$0.00
<b>Total Hospital Cash and Cash Equivalents</b>	\$20,027,032.51	\$19,566,159.59	\$18,851,807.78

**FY 2025 CAPITALIZED PURCHASES**

An Affiliate of **MERCYONE**

<u>Date</u>	<u>Department</u>	<u>Item Description</u>	<u>Amount</u>	<u>Asset Type</u>
07/15/23	Ambulance	2024 Ambulance E450	215,446.84	MME
07/15/24	Senior Life	SLS Air Conditioner	6,089.13	Building
09/15/24	Plant Ops	North Parking Lot Concrete	29,200.00	Building
10/15/24	Radiology	Ultrasound Table	11,605.25	MME
11/15/24	Surgery	Medical Vacuum Pumo	71,432.00	Fixed Equip
11/15/24	Surgery	Arthroscopy Equipment	144,449.24	MME
Total FY 2025 Capital Additions			<u>478,222.46</u>	

**Davis County Hospital & Clinics**  
**Key Ratios**  
**For The Month and YTD Ending November 2024**

PY End	MercyOne Target	Hosp Target	CY MO	PY MO	YTD	Ratio Description	Desired Trend	Current Year			
								Qtr 1	Qtr 2	Qtr 3	Qtr 4
189	125	0	216	174	213	Days Cash on Hand-Operating	↑	213	0	0	0
210	250	0	228	187	224	Days Cash on Hand-Total	↑	224	0	0	0
50	45	0	53	45	53	Days In Patient AR - Gross	↓	48	0	0	0
45	45	0	49	48	49	Days In Patient AR - Net	↓	47	0	0	0
6.0%	3.0%	10.5%	-2.6%	-5.2%	8.2%	Operating Margin	↑	7.7%	8.9%	0.0%	0.0%
9.3%	9.0%	13.8%	1.5%	-0.4%	12.0%	Operating EBIDA	↑	11.6%	12.6%	0.0%	0.0%
12.7%	5.0%	14.7%	4.6%	2.2%	14.3%	Total Margin	↑	14.1%	14.7%	0.0%	0.0%
15.7%	12.0%	17.9%	8.5%	6.6%	17.9%	Total EBIDA	↑	17.8%	18.2%	0.0%	0.0%
40.6%	30% to 55%	38.8%	45.4%	40.8%	40.5%	Contractual Adj as a % of Gross Chgs	↓	41.1%	39.7%	0.0%	0.0%
1.3%	1.50%	0.9%	2.2%	1.3%	2.0%	Uncomp Care as % of Gross Charges	↓	2.1%	1.8%	0.0%	0.0%
60.9%	60.0%	50.6%	61.5%	65.2%	57.8%	Labor Compensation Ratio	↓	58.4%	57.1%	0.0%	0.0%
\$ 2,275	\$ 1,885	\$ -	\$ 2,559	\$ 2,075	\$ 2,124	Total Cost/Adj Patient Day	↓	\$ 2,150	\$ 2,087	\$ -	\$ -
\$ 147	\$ 110	\$ -	\$ 261	\$ 128	\$ 141	Supply Exp Per Adj Patient Day	↓	\$ 127	\$ 161	\$ -	\$ -
\$ 132	\$ 140	\$ -	\$ 172	\$ 141	\$ 124	Pharm Exp Per Adj Patient Day		\$ 111	\$ 142	\$ -	\$ -
30.1%	33.0%	35.8%	37.0%	35.4%	30.3%	Non-Salary expense Ratio	↓	30.2%	30.4%	0.0%	0.0%
5.6%	28.0%	0.0%	0.9%	11.1%	0.9%	Long Term Debt to Capitalization	↓	1.1%	0.0%	0.0%	0.0%
2.02	2.50	NA	6.32	0.94	6.32	Debt Service Coverage	↑	6.31	6.68	6.32	6.32
31.4	13.50	-	33.9	22.1	33.9	Average Age of Plant	↓	33.2	-	-	-
Prior Yr	MercyOne Composite PY		CY MO	PY MO	YTD	Payor Mix		Qtr 1	Qtr 2	Qtr 3	Qtr 4
36.3%	39.1%		32.9%	38.2%	34.4%	Medicare		35.9%	32.2%	0.0%	0.0%
16.2%	14.7%		21.4%	17.6%	20.2%	Medicare Advantage		18.6%	22.6%	0.0%	0.0%
14.2%	12.7%		15.1%	12.1%	12.4%	Medicaid		11.7%	13.6%	0.0%	0.0%
21.8%	19.7%		20.7%	21.1%	21.7%	Wellmark		22.4%	20.8%	0.0%	0.0%
9.3%	11.5%		9.2%	8.3%	9.2%	Other Commercial		9.0%	9.5%	0.0%	0.0%
2.3%	2.3%		0.7%	2.7%	2.1%	Private Pay		2.5%	1.5%	0.0%	0.0%
100.0%	100.0%		100.0%	100.0%	100.0%	Total		100.0%	100.0%	0.0%	0.0%

Green = Met Target  
Red = Missed Target

MercyOne Target -color coded based upon if Affiliate YTD met MercyOne Target.  
Affiliate Performance - CY MO, YTD, QTR 1-4: color coded based upon if Affiliate met Hospital Target.

# Davis County

## HOSPITAL & CLINICS

An Affiliate of **MERCYONE**<sup>SM</sup>

### WARRANTS FOR NOVEMBER 2024

General Expenses:	\$1,674,656.94
Payroll Expenses:	\$953,992.84
Electronic Fund Transfers:	<u>\$1,154,942.51</u>
 Total:	 <u><u>\$3,783,592.29</u></u>

General Expenses Include the Following Capital Addition

<b>MEDICAL TECH ASSOCIATES</b>		
MEDICAL VACUUM PUMP		\$16,636.00
<b>Misc Vendors</b>		
IT PROJECT- DATA CENTER MOVE		\$38,004.53
<b>TOTAL</b>		<b>\$54,640.53</b>

The attached list of warrants totaling \$3,783,592.29 was approved for payment at the January 20, 2025 board meeting.

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Secretary/Treasurer

Vendor Name	Account	Amount	Vendor Name	Account	Amount
4IMPRINT INC.	PUBLIC RELATIONS EXP	601.13	LANGUAGE LINE SERVICES	PURCHASED SERVICES	730.62
ACADEMY OF LYMPHATIC STUDIES	NON BILLABLE SUPPLIES	598.15	LANTHEUS MEDICAL IMAGING, INC	SUPPLIES	2,519.04
ACCESS SYSTEMS	CAPITAL LEASE -PURCHASED SERVICE	6,618.37	LATITUDE SIGNAGE + DESIGN	OFFICE SUPPLIES	660.00
AIRGAS NORTH CENTRAL	OXYGEN EXPENSE	4,207.74	LIFE SERVE BLOOD CENTER	BLOOD PRODUCTS EXP	1,934.30
ALIMED INC	SUPPLIES	285.99	LINDSEY EWING	MILEAGE EXPENSE	569.06
AMAZON CAPITAL SERVICES	SUPPLIES, TRAINING,EMP RELATIONS	4,972.10	LISA PADDOCK	DUES & PUBLICATIONS	149.00
AMERICAN PROFICIENCY INSTITUTE	PREPAID SERVICE	11,622.05	LOCK MASTER/WILLIAMS CONST	PURCHASED SERVICES	60.00
ASCP	TRAINING & TRAVEL	120.00	LODGEVISION	PURCHASED SERVICES	100.00
AMERIPRISE	PAYROLL EXPENSE	3,300.00	LORI'S CUSTOM DESIGNS	EMP RELATIONS	460.01
AMERISOURCE-BERGEN	DRUGS & PHARMACY	203,839.78	LSL INDUSTRIES, INC	SUPPLIES	442.76
AMPERAGE	ADVERTISING EXPENSE	10,153.44	MACRO HELIX LLC	340B DRUG EXP	3,789.34
AMY TYSON	TRAINING & TRAVEL	178.75	MCG	CIP	40,581.00
ANDERSON ERICKSON	MILK PRODUCTS	494.33	MAINE MOLECULAR QUALITY CON	SUPPLIES	801.31
ANDREW JOHNSON	TRAINING & TRAVEL	110.00	MAKING MEMORIES FLOWERS&GIFT	MISC EMP BENEFITS	28.00
ANSWERMED TELECOM	PURCHASED SERVICES	168.04	MASIMO AMERICA'S, INC	SUPPLIES	1,050.00
ARMSTRONG MEDICAL	SUPPLIES	143.49	MATT CONLEY	TRAINING & TRAVEL	101.25
ARTHREX INC	SUPPLIES	1,838.03	MCKESSON CORPORATION	SUPPLIES	729.47
AHE	DUES & PUBLICATIONS	165.00	MCKESSON MEDICAL-SURGICAL	SUPPLIES,EQUIP	13,577.44
ASSUREDPARTNERS	PURCHASED SERVICES	807.30	MCKESSON PLASMA & BIOLOGICS	DRUGS & PHARMACY	1,939.76
AUTODESK, INC.	PURCHASED SERVICES	600.00	MCMMASTER-CARR SUPPLY CO	SUPPLIES,EQUIP	48.38
AVANOS MEDICAL, INC	SUPPLIES	6,781.76	MEDIALAB PARENT, LLC	PURCHASED SERVICES	669.30
AVEL eCARE LLC OPERATING	PURCHASED SERVICES	5,978.63	MEDICAL POSITIONING INC	CIP	11,605.25
AXIAMED	FEES	1,770.21	MEDICAL TECHNOLOGY ASSOC	CIP	16,636.00
BAYER HEALTHCARE	SUPPLIES	241.60	MEDLINE INDUSTRIES, INC	SUPPLIES,FEES	4,334.34
BECKMAN COULTER INC	SUPPLIES	37,453.37	MEGAN HULL	MILEAGE EXPENSE	327.56
BEEKLEY MEDICAL	SUPPLIES	130.50	MENARDS	CIP,REPAIRS	255.43
BELMONT MEDICAL TECHNOLOGIES	SUPPLIES	1,092.00	MERCY ONE- DES MOINES	CONTRACT LABOR,SERVICES	17,104.97
BIOMERIEUX, INC	SUPPLIES	1,440.42	MERCY ONE DES MOINES LAB	OUTSIDE SERVICES	16,467.81
BIO-RAD LABORATORIES INC	SUPPLIES	2,478.68	MERCY ONE-DES MOINES	CONTRACT LABOR,SERVICES	33,029.63
BIRKNER CONSULTING, DBA	PROFESSIONAL FEES	2,157.22	MICROBAC LABORATORIES	PURCHASED SERVICES	26.25
BLOOMFIELD ANESTHETISTS	PROFESSIONAL FEES	70,575.00	MICROSOFT CORPORATION	PURCHASED SERVICES	754.09
BLOOMFIELD AUTO PARTS	SUPPLIES	64.47	MISSOURI DEPT OF REVENUE	PAYROLL EXPENSE	81.34
BLOOMFIELD COMMUNICATIONS	ADVERTISING EXPENSE	984.74	MJ'S COUNTRY SCAPES	GROUNDS EXPENSE	750.00
BLOOMFIELD RENT-ALL	CIP, REPAIRS	599.75	MONROE COUNTY HOSPITAL	LABOR, PRO FEES, TRAVEL	17,322.64
BLOOMFIELD TRUE VALUE	SUPPLIES, CIP,REPAIRS	168.76	MUTCHLER COMMUNITY CENTER	PAYROLL EXPENSE	81.42
BOUND TREE MEDICAL LLC	SUPPLIES	159.29	NASSCO	CLEANING SUPPLIES	30.39
BRACCO DIAGNOSTICS INC	SUPPLIES	520.08	NEEBZ GRAPHIX	EMPLOYEE RELATIONS	428.90
BREG-RSW MEDICAL	SUPPLIES	413.00	NIGHT NURSE, INC	PURCHASED SERVICES	192.00
BREWER, SARAH	TRAINING, DUES	2,041.84	NEMO	LONG TERM DEBT	3,000.00
BROTHER'S MARKET	FOOD EXPENSE	96.62	NOVARAD CORP	PURCHASED SERVICES	3,246.00
ELEVATOR INSP SERVICES	ELEVATOR EXPENSE	80.00	OLYMPUS AMERICA INC	SUPPLIES	1,127.80
CAPITAL ONE COMMERCIAL	REPAIRS, SUPPLIES	255.43	OPTUM360	PUBLICATIONS, SUPPLIES	1,169.99
CARDINAL HEALTH	SUPPLIES	4,554.25	OTTUMWA RADIO	RADIO ADVERTISE	1,122.00
CARDINAL HEALTH 110, LLC	340B DRUG EXP	111,949.65	OWENS & MINOR	SUPPLIES	14,967.65
CATHY DURFLINGER	TRAINING & TRAVEL	99.99	PACIRA PHARMACEUTICALS	SUPPLIES	3,524.88
CDW GOVERNMENT	CIP, SUPPLIES, EQUIP	54,644.51	PAM CHAMBERS, RPH	CONTRACT LABOR	1,615.00
CEPHEID	SUPPLIES	9,366.37	PC CONNECTION SALES	CIP,SUPPLIES , SERVICE	23,141.23
CERNER CORPORATION	PURCHASED SERVICES	1,294.19	PDC HEALTHCARE	SUPPLIES	271.00
CH INTERMEDIATE HOLDINGS	PURCHASED SERVICES	893.75	PEM FILINGS, LLC	PURCHASED SERVICES	129.49
CINTAS CORPORATION	UNIFORMS EXPENSE	241.24	PEPSI COLA MEMPHIS	VENDING	3,255.19
CIRCLELINK HEALTH, INC	PURCHASED SERVICES	4,725.00	PEPSI-COLA CO.	VENDING	774.00
CITIZENS MUTUAL TELEPHONE	LTD, PHONE EXP	5,960.87	PERFORMANCE HEALTH	SUPPLIES	242.38
CITY OF BLOOMFIELD	UTILITIES	78,658.58	PHILIPS MEDICAL SYSTEMS N A	EQUIP, REPAIRS	1,512.05
COLLECTION SERVICES CENTER	PAYROLL EXPENSE	1,093.84	PHREESIA	FEES	126.99
COMMUNICATIONS ENG	CIP	11,936.38	PITNEY BOWES PURCHASE POWER	POSTAGE EXP	746.00
COMMUNITY SAFETY NET	PUBLIC RELATIONS EXP	480.00	POE ENTERPRISES OF IOWA	PURCHASED SERVICES	321.55
CONTINUUM HEALTH TECH	PURCHASED SERVICES	525.00	PREMIER SPECIALTY NETWORK	PROFESSIONAL FEES	9,001.00
COPIC INSURANCE	INSURANCE - PREPAID	4,114.00	PRESS GANEY ASSOC INC	PURCHASED SERVICES	3,575.57
CORROHEALTH, INC	PURCHASED SERVICES	1,200.00	PSYCHIATRIC MEDICAL CARE	PURCHASED SERVICES	30,736.26
CROSSCONNECT ENGINEERING	PURCHASED SERVICES	6,690.00	RELIANCE STANDARD	EMPLOYEE BENEFITS	10,255.08
CURIO A COLLECTION BY HILTON	TRAINING & TRAVEL	583.05	RURAL MEDICAL SOLUTIONS	SUPPLIES	59,484.86
D.I.A.L	ELEVATOR EXPENSE	75.00	RURAL PARTNERS IN MEDICINE	CONTRACT LABOR, PRO FEES	37,971.60
DAVIS COUNTY HOSP FOUNDATION	PAYROLL EXPENSE, FOUND EXP	2,575.13	SAMANTHA THOMAS	PROFESSIONAL FEES	750.00
DAVIS COUNTY HOSPITAL INS PLAN	EMPLOYEE BENEFITS	10,503.95	SARSTEDT, INC	SUPPLIES	175.20
DAVIS COUNTY TIRE	REPAIRS AND SERVICE	1,910.90	SAVE OTTUMWA WEEKLY	ADVERTISING EXPENSE	120.00
DAVIS COUNTY TREASURER AMB	AMB FUEL	2,286.77	SHARED MEDICAL SERVICES, INC	OUTSIDE SERVICES	2,141.60
DCH - FLEX SPENDING ACCOUNT	PAYROLL EXPENSE	2,821.86	SHAZAM	FEES	5,283.82
DCI	PURCHASED SERVICES	90.00	SHIVE-HATTERY	CIP	977.80
DENMAN LINEN SERVICE	PURCHASED SERVICES	6,324.88	SIEMENS HEALTHCARE DIAG	PURCHASED SERVICES	250.00
DENTONS DAVIS BROWN PC	IMMIGRATION EXP, LEGAL FEES	5,264.29	SINCLAIR TRACTOR	GROUNDS EXPENSE	210.70
DISH NETWORK	PURCHASED SERVICES	702.24	SMILE MAKERS	SUPPLIES	96.47
DMS HEALTH TECHNOLOGIES	PURCHASED SERVICES	5,914.77	SNYDER WATER	WATER	268.84
DOC'S WHO CARE, INC	PROFESSIONAL FEES	44,167.25	SOMNITECH INC	PURCHASED SERVICES	13,250.00

DYNASTHETICS, LLC	SUPPLIES	457.03	SOUNDTRACK YOUR BRAND	PURCHASED SERVICES	29.25
EBAY	REPAIRS	333.11	SIEC	LONG TERM DEBT PYBL	4,564.03
EDWARD JONES	TAX SHELTER ANNUITY PYBL	225.00	SPECTRA TECHNOLOGIES	PURCHASED SERVICES	194.23
ELECTRICAL ENG & EQUIP	REPAIRS	979.77	STAPLES ADVANTAGE	SUPPLIES, EQUIP	3,615.01
ENDLESS EMBERS	EMP RELATIONS	80.00	STERICYCLE INC	PURCHASED SERVICES	97.42
eSUTURES.COM	SUPPLIES	2,069.00	STERIS CORPORATION	SUPPLIES	2,601.77
EVERBANK	LEASE / RENT EXPENSE	3,699.13	STRYKER FLEX FINANCIAL	LEASE	2,576.32
EXPERIAN HEALTH INC	PURCHASED SERVICES	186.10	STRYKER INSTRUMENTS	SUPPLIES	3,561.93
FEDERAL EXPRESS CORPORATION	PURCHASED SERVICES	269.25	STRYKER ORTHO	SUPPLIES	1,510.50
FIRST DAKOTA INDEMNITY CO	INSURANCE - PREPAID	6,679.00	STRYKER SALES CORP	SUPPLIES, REPAIRS	4,942.77
FISHER HEALTHCARE	SUPPLIES	1,601.76	SUBWAY	EMPLOYEE RELATIONS	86.17
FLOOR TO CEILING	CIP	1,636.44	SUCCESS BANK	FEES, SUPPLIES	350.80
FLOYD ROBERT	DUES	843.00	SURGICAL PRODUCT SOLUTIONS	SUPPLIES	19.50
G E PRECISION HEALTHCARE	REPAIRS, SERVICE	38,818.72	SYSMEX AMERICA, INC	SUPPLIES, SERVICE	293.37
GE HEALTHCARE	BIOMED, SERVICE, REPAIRS	2,011.17	TARA PORTER	TRAINING & TRAVEL	250.24
GRACE MEDICAL	SUPPLIES	1,108.60	TECHNICAL SAFETY	PURCHASED SERVICES	3,718.14
GRAINGER	SUPPLIES, EQUIP	2,942.61	THE OTTUMWA COURIER	PRINT ADVERTISE EXP	357.75
GREER	DRUGS & PHARMACY	5,718.99	THE RUHOF CORP	SUPPLIES	135.00
HAMILTON DARRIN	CIP	64.80	THE SHREDDER	PURCHASED SERVICES	936.00
HAMILTON PRODUCE CO	MINOR EQUIPMENT	14.99	THRYV	YELLOW PAGES AD EXP	263.64
HD SUPPLY, INC	CLEANING SUPPLIES	1,747.13	TIM HILDRETH COMPANY INC	REPAIRS	235.78
HEALTH CARE LOGISTICS INC	SUPPLIES	639.42	TRANE	CIP	6,900.00
HEALTH PARTNERS OF SW IOWA	PURCHASED SERVICES	2,787.00	TRAVELERS	INSURANCE - PREPAID	11,957.59
HEALTHLINK INC	FEES	209.77	TRI ANIM HEALTH	SUPPLIES	649.96
HOBART SERVICE	REPAIRS	4,894.30	TSys	FEES	1,507.81
HOLLON KERI	TRAINING & TRAVEL	249.00	UMB BANK	BOND EXP	93,127.82
HOSPITAL PAYROLL FUND	PAYROLL EXPENSE	683,054.66	UNITED PARCEL SERVICE	PURCHASED SERVICES	56.60
IMPRIVATA	SERVICES	6,335.66	UNRUH KAMELI	TRAINING & TRAVEL	39.37
IHCC	TRAINING & TRAVEL	814.00	US FOODS, INC	FOOD AND SUPPLIES	14,672.08
INFUSION NURSE SOCIETY	TRAINING	718.00	VALENZ	PURCHASED SERVICES	1,743.11
Insurance Refunds	REFUNDS	2,634.32	VAPOTHERM	SUPPLIES	150.64
INTEGRATED SCIENCE SUPPORT	PURCHASED SERVICES	410.00	VERIZON WIRELESS	TELEPHONE EXPENSE	3,209.23
INTERNAL REVENUE SERVICE	PAYROLL EXPENSE	116,669.06	VIRTUAL HEALTH SERVICES	CONTRACT LABOR	7,430.38
IOWA DEPARTMENT OF REVENUE	PAYROLL EXPENSE	18,833.08	VISA	SUPPLIES, SERVICE, REPAIRS	3,988.44
IDIA	DUES & PUBLICATIONS	500.00	VISION SERVICE PLAN	EMPLOYEE BENEFITS	2,032.98
IOWA MEDICAID ENTERPRISE	TITLE XIX SETTLEMENT ACCT	289.00	VISTA PRINT	MISC EMP BENEFITS	580.94
IOWA WATER MANAGEMENT CO	PURCHASED SERVICES	430.00	WARREN LISA	TRAINING & TRAVEL	556.20
IRHTP	PURCHASED SERVICES	1,912.50	WAYNE COUNTY HOSPITAL	PROFESSIONAL FEES	12,267.15
ISOLVED BENEFIT SERVICES	EMPLOYEE BENEFITS	227.00	WELLMARK B/C AND B/S OF IA	EMPLOYEE BENEFITS	192,457.94
JESSICA CHRISTEN	CME EXPENSE	145.44	WEST COAST MEDICAL	SUPPLIES	330.00
JODIE ATKINSON	EMP RECRUITING EXP	27.66	WGHK, INC	SUPPLIES, REPAIRS	133.05
JOHNSON AND JOHNSON	SUPPLIES	1,480.77	WHITMAN ENT, PLC	PROFESSIONAL FEES	22,159.41
J'S ONE STOP	FUEL	281.18	WINGER SERVICE	REPAIRS	3,946.17
JUBILANT HOLLISTER STIER LLC	DRUGS & PHARMACY	2,198.66	WM CORP SERVICES	PURCHASED SERVICES	1,713.90
KINCART PT	PRO FEES, TRAINING	118,641.25	WORLDPAY	FEES	179.05
KMEM - FM	RADIO ADVERTISE EXP	150.00	Z&Z MEDICAL INC	SUPPLIES	690.00
KNOWLEDGE CONNEX LLC	EMP RECRUITING EXP	100.00	ZEBRA TECHNOLOGIES	SUPPLIES	1,819.95
KOHL WHOLESALE	FOOD AND SUPPLIES	8,302.05	ZIMMER BIOMET HEARTLAND	SUPPLIES	130.00
KRONOS SAASHR	PAYROLL TAXES	135,354.70			

**TOP 20 PAYMENTS**

	AMERISOURCE-BERGEN		203,839.78	DRUGS & PHARMACY
	KINCART PT SERVICES		118,641.25	PRO FEES
	CDW		54,644.51	MINOR EQUIP
	UMB BANK		93,127.82	BONDS
	CARDINAL HEALTH 110, LLC		111,949.65	DRUGS & PHARMACY
	BLOOMFIELD ANESTHETISTS		7,057.00	PRO FEES
	MCG		40,581.00	DATA CENTER MOVE
	DOC'S WHO CARE, INC		44,167.25	PRO FEES
	RURAL MEDICAL SOL		59,484.86	SUPPLIES
	CITY OF BLOOMFIELD		78,658.58	UTILITIES
	GE PRECISION HEALTHCARE		38,818.72	AUDITING EXPENSE
	MERCY ONE - DSM		30,736.26	CONTRACT LABOR AND SERVICES
	RURAL PARTNERS IN MED		37,971.60	PRO FEES
	BECKMAN COULTER		37,453.37	SUPPLIES
	PSYCHIATRIC MEDICAL CARE		30,736.26	PRO FEES
	PC CONNECTION		23,141.23	DATA CENTER MOVE
	<b>PAYROLL-RELATED</b>			
	HOSPITAL PAYROLL		683,054.66	PAYROLL
	PAYROLL TAXES		252,023.76	PAYROLL TAXES
	WELLMARK B/C & B/S OF IA		192,457.94	EMP. BENEFITS
	IOWA DEP OF REVENUE		18,833.08	PAYROLL TAXES
			2,157,378.58	